OLYMPIC VALLEY, CALIFORNIA

## BASIC FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

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## June 30, 2011

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#### Management's Discussion and Analysis

For the Year Ended June 30, 2011

As management of the Squaw Valley Public Service District, we are offering a brief narrative overview of the financial activities of the District for the fiscal year ending June 30, 2011. All information presented here should be read in conjunction with the District's audited financial statements following this section. Note: all financial statement values have been rounded to the nearest \$1,000.

#### **Financial Highlights**

- ✓ Total Current Assets exceeded Total Liabilities by \$2,843,000.
- ✓ Total net assets decreased by \$165,000.
- ✓ Of the total net assets amount, \$ 601,000 is restricted and must be used only for specific purposes, \$ 4,755,000 is unrestricted is available for replacement of fixed assets and \$ 8,000 is unrestricted but dedicated to future obligations. See notes 8 & 9 in the financial statements.
- ✓ Of major importance is: Property tax revenues actually decreased this year by \$352,000. This is in addition to the \$129,000 decrease in 2009-10 which is a major blow to the District revenue and its ability to transfer funds to the Fixed Asset Replacement Reserves at the end of each year. Management is hopeful that this is the last year of major decline in taxes. It is due to reassessment of the major condominium properties and lack of real estate sales in the valley.
- ✓ Major projects this year were:
  - Well 5R -10 year Cleaning and Inspection was completed resulting in the recovery of about 9% of previously lost capacity
  - The Sewer Mapping and GPS of the Cleanouts were completed.
  - District Upgraded outdated software to Microsoft Office 2010 System on all workstations
  - The District is continuing the conversion of the Financial Accounting Software to a new network based version which should be completed in 2012.
  - The Easement Abatement Project is moving forward and should be completed in 2012.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

#### **Overview of the Financial Statements:**

This section is intended to serve as an introduction to the District's basic financial statements comprised of: 1) government-wide financial statements 2) notes to the financial statements, and 3) fund financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS are designed to provide readers with a broad overview of the District's finances relating government activities in a manner similar to a private-sector business. Governmental activities and enterprise (business-type) activities are reported separately.

Governmental Activities - The governmental activities of the District include the Fire Department. They outline functions of the District principally supported by property taxes and connection fees, interest and grant-program funds. All Fire Protection Fees are restricted by law to specific reserve funds in order to finance improvement and/or construction of capital assets. Other funds can be designated by the Board to be used for asset replacement or specific projects. Unrestricted funds may be designated, by the Board, to be used for any District activity.

Business-Type Activities – Enterprise activities. The District charges fees to its water, sewer and garbage customers that are intended to recover all or a significant portion of operating costs for services provided. Unused service fees are generally assigned to the Fixed Asset Replacement Reserves and thus stabilizing future rates. Property tax revenues are generally used to subsidize current rates of both water and sewer customers.

- ✓ The <u>STATEMENT OF NET ASSETS</u> presents information on all of the District's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in the net assets is a good indicator of whether the District is financially healthy or deteriorating. Think of it as the difference between what is owned and what is owed.
- ✓ The <u>STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS</u> presents information showing how District net assets changed during the recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).
- ✓ The <u>STATEMENT OF CASH FLOWS PROVIDES</u> information on the District's cash receipts, cash payments and changes in cash resulting from operations, investments and financing activities. Comparative information can be obtained on the source and use of cash and subsequent change in the cash balances for the last fiscal year.

## Management's Discussion and Analysis

#### For the Year Ended June 30, 2011

✓ Notes to the basic financial statements provide additional information essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### FUND FINANCIAL STATEMENTS

The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives.

Governmental Funds are used to account for essentially the same functions reported as governmental activities with focus on the *fiscal year inflow and outflows of spendable resources*.

**Proprietary Funds** are used to report the business-type (previously called Enterprise) activities of the District. These activities include water, sewer, and garbage contract services.

## FINANCIAL ANALYSIS OF THE DISTRICT

Our analysis below focuses on the net assets and changes in net assets of the District's governmental and business-type activities. This presentation includes a prior-year comparative analysis of government-wide financial data.

## **Changes in Net Assets (In Thousands)**

	Gover	nmental	Busine	ss-Type			То	tal
	Act	ivities	Acti	vities	T	otal	Dollar	Percent
	(I	'ire)	(Uti	ility)			Change	Change
	2010	2011	2010	2011	2010	2011		
Current and other assets	\$ 804	922	5,674	5,582	6,478	6,504	26	0.40%
Noncurrent assets	6,017	5,845	11,241	11,202	17,258	17;047	(211)	-1.22%
Total Assets	\$ 6,821	6,767	16,915	16,784	23,736	23,551	(185)	-0.78%
	<u> </u>				B		<del></del>	
Long-term debt outstanding	\$ 498	545	2,134	2,130	2,632	2,675	43	1.63%
Other-liabilities	433	362	616	623	1,049	985	(64)	-6.10%
Total Liabilities	\$ 931	907	2,750	2,753	3,681	3,660	(21)	-0.57%
Net Assets:								
Invested in property and								
equipment, net of								
related debt	\$ 5,223	5,121	9,185	9,282	14,408	14,403	(5)	-0.03%
Restricted	116	123	612	601	728	724	(4)	-0.55%

## Management's Discussion and Analysis

#### For the Year Ended June 30, 2011

4,368

14,165

Unrestricted
Total Net Assets

\$ 551 \$ 5,890 5,860

4,147 14,030 
 4,919
 4,763
 (156)

 20,055
 19,890
 (165)

-3.17% -0.82%

## FINANCIAL ANALYSIS OF THE DISTRICT (CONTINUED)

#### Changes in Net Assets (In Thousands)

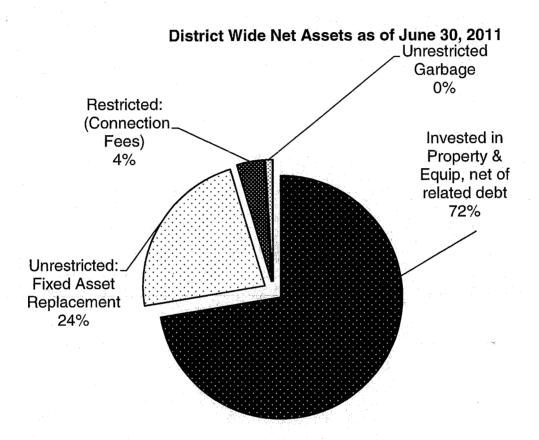
		Gover	nmental	Business-Type				, To	otal
		Acti	ivities	Activities		ctivities Total		Dollar	Percent
		(F	ire)	(Uti	lity)			Change	Change
	•	2010	2011	2010	2011	2010	2011		
Program revenue	\$	105	5	1,898	1,960	2,003	1,965	(38)	-1.90%
General Revenues Property Tax		2,513	2,448	713	426	3,226	2,874	(352)	-10.91%
Dedications		0	O	82	34	82	34	(48)	-58.54%
Other		(22)	45	326	263	304	308	4	1.32%
Total Revenues	\$	2,596	2,498	3,019	2,683	5,615	5,181	(434)	-7.73%
Expenses	\$	2,644	2,528	2,790	2,818	5,434	5,346	(88)	-1.62%
Increase (Decrease in net Assets	\$	(48)	(30)	229	(135)	181	(165)	(346)	-191.16%

The Statement of Net Assets (pages 19 and 20) and the Statement of Revenues, Expenses and Changes in Net Assets (pages 21-23) provide an indication of the District's financial condition. Non-current assets decreased due to book transfer of a portion of the West property from Fire to Utility in 2005. It also indicates that revenues decreased this year mainly due to property taxes being decreased and only one small project was dedicated. The expenses decreased slightly this year due to elimination of training and careful management of business expenses while at the same time State and County fees continued to increase.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

#### FINANCIAL ANALYSIS OF THE DISTRICT (CONTINUED)



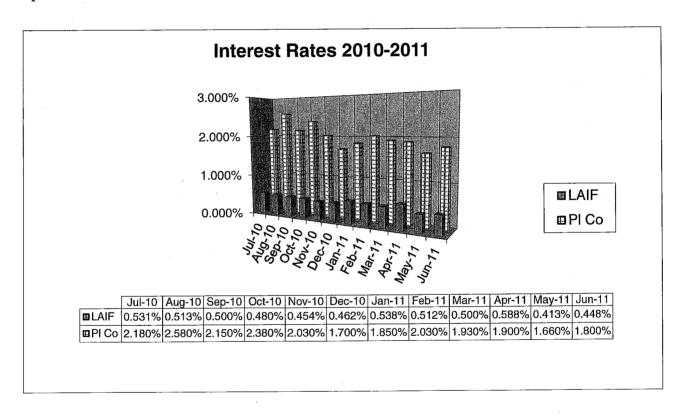
An overall decrease in net assets for the year, shown in the Statement of Activities and Changes in Net Assets (pages 21-23), affects the transfer to capital for Fixed Asset Replacement. Even though it is not a major decline, it will be reflected in service rate increases to allow for funds to be transferred to these reserves for future replacement projects.

Connection fees are at the lowest in 20 years. They are reflecting the state of the economy. Permits were limited to only 5 remodels in the entire District during the year, two of which are in the River Corridor. There was not a single new residential permit issued. A normal high-growth construction year would result in around 15 new home permits and 3 to 5 remodels. This seriously affects the capital project funds.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

Current Assets – Cash – The District retains most liquid funds in the pooled investment accounts, Local Agency Investment Funds or Placer County Tax Revenue Accounts and Investment Funds. These funds are moved into the operating accounts only when needed. Thus the investment accounts receive the best possible interest until needed to pay debt. The interest rates for both Placer County Investments and the Local Agency Investment Fund decreased further during the 2010-11 year. The rate of return for L.A.I.F has been so low that the District has moved most of the liquid savings funds to the Placer County Investment Fund. It is uncertain when the interest rates will trend upward.



#### Receivables

In the accounts receivable, there were \$31,000 deposits on file at the end of the 2010-11 budget year and receivables due of \$27,000. The largest receivable was for Squaw Valley Ski Corporation for contracted water investigation work performed for their benefit. The deposits are due to a large deposit from the Resort at Squaw Creek that secured on-going legal, engineering and contract fees and now being held for further development costs. There were 2 rental deposits, deposits for ongoing easement adjustment costs and advance payment of District property rent by the Inn Shop of Squaw Valley.

## Management's Discussion and Analysis

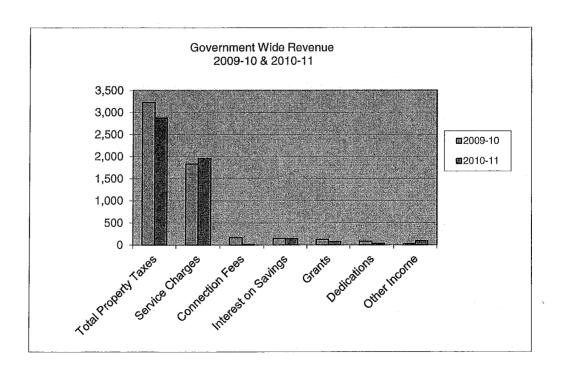
For the Year Ended June 30, 2011

\$20,081 in delinquent service fees were submitted to Placer County for collection on the 2011-2012 property tax rolls. This is larger than the previous year with one account owing \$4,300. It is most likely due to the downturn of economy although some accounts are on the delinquency list every year. The delinquencies total slightly over 1% of the total billed revenue.

#### **Government Wide Revenues**

Government Wide Revenue 2009-10 & 2010-11 (In Thousands)

	2009-10		2010-11	
Total Property Taxes	3,226	57%	2,874	55%
Service Charges	1,836	33%	1,954	38%
Connection Fees	167	3%	11	0%
Interest on Savings	152	3%	140	3%
Grants	124	2%	78	2%
Dedications	82	1%	34	1%
Other Income	28	0%	91	1%
	5,615		5,182	



## Management's Discussion and Analysis

For the Year Ended June 30, 2011

## **Liabilities**

## **Government Wide Liabilities for Long Term Loans**

	Interest Rate	2009-10 Balance	2010-11 Additions	2010-11 Annual	2010-11 Balance
Governmental Activities					
Municipal Finance Corporation-Land (East Valley)	5.10%				
Final payment: 12/24/16		\$ 568	0	70	498
Total Long Term Debt - Governmental Activities		\$ 568	0	70	498
Municipal Finance Corporation-Land (East Valley)	5.10%				
Final payment: 12/24/16		568	0	70	498
California Infrastructure & Economic  Development Bank (Facility)	3.63%				
Final payment: 08/01/2028		1,702	0	66	1,636
Total Long Term Debt - Business Type					
Activities		\$ 2,270	0	136	2,134

The Statement of Net Assets shows a current financial position with Total Current Assets (Page 19) as \$6,504,000 and Total Liabilities as \$3,661,000 (Page 20). The Long Term Loans shown above are solely for the Squaw Valley Public Service District & Fire Department Administration Building and land. The total annual Long-Term liability is only 4% of the total revenues of the District.

#### **Governmental Fund**

The Statement of Revenues, Expenditures, and Changes in Fund Balances for the Governmental Fund (pages 56 and 57) identifies the various revenue and expense items which impact the change in net assets for the Fire Department. Table 1 below compares the operating expenses for the Fiscal years 2009-10 with 2010-11 with the impact on the total fund.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

Governmental Fund - Program Expenses

Fire Department - Fiscal Years 2009-10 & 2010-11

(in Thousands)

	FY	FY		
	2009-10	2010-11	Change	%Change
Expenditures:				
Wages & Benefits	2,108	2,030	-78	-4%
Total Field Operations	202	153	-49	-24%
Total General &				
Administrative	73	73	0	0%
Total Departmental				
Expenditures	2,383	2,256	-127	-5%

20010-11 Salaries & Benefits were 4% less than the prior year amount due to the loss of one fireman and several injuries. Shifts continued to function with 3 men teams instead of 4 with the help of part-timers and increased overtime.

Field Operations expenses decreased from 2009-10 due to the decrease in training and reduction of vehicle maintenance expenses that caused increases in prior years.

Since the Fire Department is primarily financed by tax revenues, shown under General Revenues, and is dependent on retained funds for the following six months to pay expenditures, these funds are designated as unrestricted to be used for 2011-12 expenditures.

## **Proprietary Fund (Business-Type Activities)**

The Statement of Revenues, Expenses, and changes in Fund Net Assets for the Proprietary Fund (pages 59-61) identifies the various revenue and expense items which impact the change in net assets for the Utility Department. Table 2 below compares the operating expenses for the Fiscal years 2009-10 with 2010-11 with the impact on the total fund.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

# Proprietary Fund - Program Expenses Utility Department - Fiscal Years 2009-10 & 2010-11 (in Thousands)

	FY	FY		
	2009-10	2010-11	Change	%Change
Expenditures:				
Wages & Benefits	1,411	1,415	4	0%
Total Field Operations	357	342	-15	-4%
Total General &  Administrative	175	197	22	13%
Total Departmental				
Expenditures	1,943	1,954	11	1%

Table 2

The Utility Department continued to have more unbillable projects in 2010-11 resulting in increased payroll costs. Also, the District administration billed less salaries to projects and to the Fire Department than originally anticipated which increased the overall expenditures.

Field expenses decreased primarily in the training and maintenance areas while utilities increased significantly as a result of increased gas prices. The increases in General and Administrative expenses are attributable to increased education expenses for new board members, legal services expenses for easement and Well site issues and again increased office utilities. Overall there was only a 1% increase in expenditures.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

# General Fund Balances – 4 year comparison of funds available for capital projects In Thousands

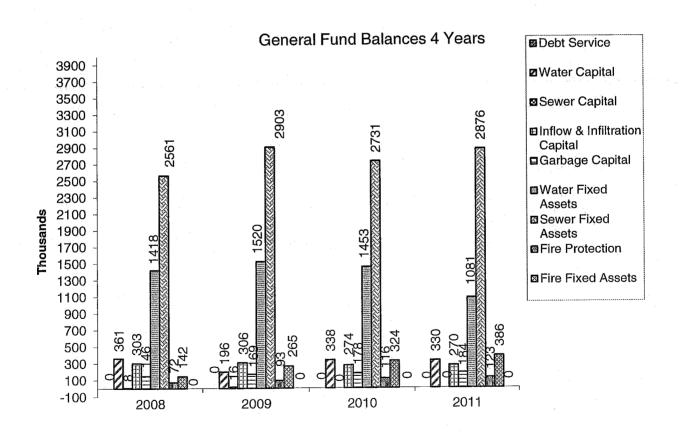
			2008	2009	2010	2011
Debt Service			2000	2005	2010	2011
Bal Fwd		\$	115	0	0	0
Increases		·	0	0	0	0
Decreases			16	0	0	0
Transfer			-99	0	0	0
	Balance	\$	0	0	0	0
Water Capital						
Bal Fwd		\$	288	361	196	338
Increases			153	92	142	8
Decreases			179	257	0	16
Transfer			99	0	0	0
	Balance	\$	361	196	338	330
Sewer Capital						
Bal Fwd		\$	20	8	16	0
Increases			11	8	. 6	2
Transfer from Sewer Fixed Assets			0	0	13	13
Expenditures			23	0	35	15
	Balance	\$	8	16	0	0
Inflow & Infiltration Capital						
Bal Fwd		\$	324	303	306	274
Increases		•	26	19	13	9
Decreases			47	. 16	45	13
	Balance	\$	303	306	274	270
Garbage Capital						
Bal Fwd		\$	123	146	169	178
Increases			23	23	9	6
Decreases			0	0	0	0
	Balance	\$	146	169	178	184
Water Fixed Assets						
Bal Fwd		\$	1324	1418	1520	1453
Increases			383	406	257	167
Decreases			289	304	324	539
	Balance	\$	1418	1520	1453	1081
Sewer Fixed Assets						
Bal Fwd		\$	2083	2561	2903	2731
Revenues		•	650	434	243	203
Transfer to Sewer Capital				-	-13	-13
Expenditures			172	92	402	45
A	Balance	<sub>\$</sub> —	2561	2903	2731	2876
		-				

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

# General Fund Balances – 4 year comparison of funds available for capital projects – In Thousands

Fire Protection			•	•	
Bal Fwd		\$ 52	72	93	116
Increases		20	21	23	7
Decreases					
	Balance	\$ 72	93	116	123
Fire Fixed Assets					
Bal Fwd		\$ 191	142	265	324
Increases		79	170	161	115
Decreases		128	47	102	53
	Balance	\$ 142	265	324	386



## Management's Discussion and Analysis

For the Year Ended June 30, 2011

## **Economic Factors and Next Year's Budget for FY 2011-2012**

The economic factors influencing the District's financial position during the 2011-12 fiscal year parallel some common indicators and predictions for the health of the national economy. Current conditions in the housing market continue to cause home prices to remain static, or fall, which directly affects the District's balance sheet through declining ad valorem tax revenues. Other symptoms like the low number of home-starts and the state's 12.1% unemployment rate (Sept. 2011) exacerbate the problem. Although inflation remains in control and interest rates are at all-time lows, recovery is expected to be slow.

The State of California's economy and budget share the same woes. Many of the state's services, traditionally provided through tax revenues, are now fee-based with many of the fees expected to increase. Governor Brown is seeking to implement reforms to the public employee pension program in 2012, which may result in savings for the District. Without improvements to the State's long-term revenue prospects, the District's tax revenues are at risk.

The assessed value of property within the District boundaries was decreased by the Placer County Assessor by \$94,370,824 or 4.14%. This is positive for property owners as it collectively saves them about \$943,000 in taxes but the District's tax revenues have been proportionally reduced by approximately \$128,717. In subsequent years, it is uncertain which direction the assessed valuation of properties will trend; further reductions are certainly possible, but not to the extent we have experienced to date.

Revenues from service charges are expected to increase by 1.7%, or \$28,780, from an increase in water and sewer rates of 8% and 6% respectively. The difference between the percent increases in service fees and projected revenues is due primarily to reduced water sales, an impact of implementing an inverted block price rate structure in 2001.

The District plans to continue annual payment of its long-term debt associated with the land acquisition for, and construction of, its Administrative Facility and Firehouse.

The District continues to reinvest in its capital by completing all of the capital improvement and replacement projects scheduled for 2011-12 at a total cost of \$1.7 M without the need to incur any additional debt financing. Significant projects and programs planned for completion in fiscal year 2011-12 include:

- Well #2R Reconstruction Project
- Springbrook Financial Accounting Software (Version upgrade)
- MH 45-A Sewage Flow Meter Installation Project
- East Booster Back-Up Power Upgrade Project

#### Management's Discussion and Analysis

For the Year Ended June 30, 2011

In order to save approximately \$431,000 over the next 10 years in interest expenses, the District anticipates the structure of an internal loan of approximately \$939,000 from its Sewer Fixed Assets Fund to pay-off its two CalPERS Retirement Side Fund liabilities in full. The interest rate charged by CalPERS on the debt is 7.75%. The internal loan will be structured to be paid off with annual payments from the Fire and Utility/Administration Departments' Operating Funds to the Sewer Fixed Assets Fund at a 3.0% APR with a 10-year payback period. The total interest liability for this internal loan is estimated to be \$157,000 and will be paid into the Sewer Fixed assets Replacement Fund. The interest savings enjoyed by paying off the Side Funds debt will reduce payroll expenses and improve interest earnings in the Sewer Fixed Assets Fund.

The District expects to continue funding its Fixed Asset Replacement Funds which helps preclude the need for debt financing, benefit assessments, or massive rate increases in the future.

Management expects impacts to staff workload and increased consulting fees in response to proposed development in the valley. If the proposed development is pursued and completed, years beyond FY 2011-12 have potential to see increased revenues.

A blend of opportunities and challenges are created for the District through retirement of staff in the Administration Department. Many of the staff have served the community in excess of 20 years. With retirement of personnel, there is invariably some loss of institutional knowledge and efficiencies. However, with existing cross-training and succession planning processes in place, the transition should be smooth.

Specific changes in staffing include the retirement of the General Manager, Rick Lierman, who retired after 20-years of service in June, 2011; retirement of the Board Secretary in April 2012; and backfilling a vacant firefighter position during the fiscal year.

In a cooperative effort to reduce the cost of operations in FY 2011-12, every member of the District's staff will contribute 2% of their annual salary towards their retirement benefit package as well as contributing 2% of the cost of their health, dental and vision insurance premiums. Although minor, initial savings are expected from the negotiation of a second tier retirement benefit plan for all new personnel, in both represented groups. Savings in benefit costs will progressively increase over time as staff retires / resigns and are replaced. The Board of Directors took a pay cut in 2010.

The District plans to complete a five-year Strategic Plan in January, 2012 which will provide a renewed vision on the District's direction moving forward.

Even with the future uncertain, the District will continue to provide high-quality efficient services.

This section of the MD&A was prepared on October 17, 2011, with progress made during the first quarter of the fiscal year known.

## Management's Discussion and Analysis

For the Year Ended June 30, 2011

## **Request for Information**

This financial report is designed to provide a general overview of the District's finances for all those with an interest in its finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Mike Geary, General Manager, Squaw Valley Public Service District, P.O. Box 2026, Olympic Valley, CA 96146. The entire report is available online at <a href="https://www.svpsd.org">www.svpsd.org</a> or on a CD by contacting the District's office by phone: 530-583-4692.

# M°CLINTOCK ACCOUNTANCY CORPORATION

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors Squaw Valley Public Service District

We have audited the accompanying financial statements of the governmental activities, businesstype activities, each major fund, and other remaining aggregate information of Squaw Valley Public Service District (District) as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in the United States and the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of governmental activities, business-type activities, each major fund, and other remaining aggregate information of the District as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with generally accepted accounting principles in the United States.

In accordance with Government Auditing Standards, we have also issued our report dated November 18, 2011 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The accompanying Required Supplementary Information, such as Management's Discussion and Analysis and budgetary comparison information as listed in the table of contents, is not a required part of the basic financial statements, but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the Required Supplementary Information. However, we did not audit the information and express no opinion on the Required Supplementary Information.

Wellintock Accountancy Corporation
McCLINTOCK ACCOUNTANCY CORPORATION

Tahoe City, California November 18, 2011

## Statement of Net Assets

# June 30, 2011 <u>Assets</u>

	Primary Government					
	Governmental Activities (Fire)	Business-Type Activities (Utility)	Total			
Current Assets Cash (Note 2) Investments (Note 2)	\$ 132 890,194	\$ 166,656 5,363,327	\$ 166,697 6,253,521			
Cash and cash equivalents	890,326	5,529,892	6,420,218			
Receivables Service fees Interest Total Receivables	-0- 1 1	19,033 26 19,059	19,033 27 19,060			
Less allowance for doubtful accounts Net receivables	<u>-0-</u> 1	(1,500) 17,559	(1,500) 17,560			
Prepaid expenses and other assets	32,161	34,266	66,427			
Total Current Assets	922,488	5,581,717	6,504,205			
Noncurrent Assets Plant, property, and equipment, at cost (Note 3) Less accumulated depreciation (Note 3)	7,550,093 (1,931,455)	23,167,407 (11,751,407)	30,717,500 (13,682,862)			
Net plant, property, and equipment	5,618,638	11,416,000	17,034,638			
Inter-activity balances (Note 17)	226,494	(226,494)	-0-			
Note discount and issue costs	-0-	12,331	12,331			
Total Noncurrent Assets	5,845,132	11,201,837	17,046,969			
Total Assets	\$ 6,767,620	\$ 16,783,554	\$ 23,551,174			

## Statement of Net Assets

June 30, 2011

## Liabilities and Net Assets

		Primary G	overnm	ent		
	Gover	nmental	Busin	ness-Type		
	Act	ivities	Ac	ctivities		
	(F	ire)	(Utility)			Total
Liabilities						
Current Liabilities						
Accounts payable	\$	9,411	\$	277,446	\$	286,857
Accrued liabilities		280,302		205,468		485,770
Current portion of long-term						
debt (Note 4)		72,500		140,337		212,837
Total Current Liabilities		362,213		623,251		985,464
Noncurrent Liabilities						
Postemployment health						
benefits (Note 13)		120,270		136,600		256,870
Long-term debt (Note 4)		425,000		1,993,664		2,418,664
Total Noncurrent Liabilities		545,270		2,130,264		2,675,534
Total Liabilities		907,483		2,753,515		3,660,998
Net Assets Invested in property and						
equipment, net of related debt	4	5,121,138		9,281,999	1	4,403,137
Restricted (Note 8)	•	123,137		600,825		723,962
Unrestricted (Note 9)	-	615,862	V	4,147,215		4,763,077
Total Net Assets	5	5,860,137	1	14,030,039	1	9,890,176
Total Liabilities and Net Assets	\$ 6	5,767,620	<u>       \$   1</u>	6,783,554	\$ 2	3,551,174

# Statement of Activities and Changes in Net Assets For the Year Ended June 30, 2011

		Primary Government							
	Act	nmental vities ire)	Act	ess-Type tivities (tility)		Total			
Program Revenue									
Service fees		-0-		1,954,038		1,954,038			
Fire protection fee		4,500		-0-		4,500			
Connection fee		-0-		6,103		6,103			
Total Program Revenue		4,500		1,960,141		1,964,641			
Expenses									
Salaries and wages		1,283,135		920,720		2,203,855			
Employee benefits		767,496		494,249		1,261,745			
Field operations									
Material & supplies		9,589		12,229		21,888			
Uniforms		4,553		3,953		8,506			
Chemicals & lab fees		-0-	,	18,163		18,163			
Minor equipment repair		-0-		399		399			
Equipment rental		-0-		324		324			
Utilities		48,833		49,984		98,817			
Maintenance & repairs		39,635		17,120		56,755			
Radio communications		1,782		-0-		1,782			
Training & memberships		23,233		4,302		27,535			
Fire prevention		2,958		-0-		2,958			
Water conservation		-0-		128		128			
Vehicle maintenance		22,642		22,218		44,860			
Garbage contract		-0-		213,109		213,109			
Total field operations	\$	153,225	\$	341,999	\$	495,224			

## Statement of Activities and Changes in Net Assets For the Year Ended June 30, 2011

	Primary Go		
	Governmental Activities	Business-Type Activities	
	(Fire)	(Utility)	Total
Expenses (Continued)		•	
General & administrative			
Board expenses	\$ 11,180	\$ 29,836	\$ 41,016
Accounting & audit services	10,186	14,780	24,966
Consultants	-0-	3,515	3,515
Legal services	786	23,888	24,674
Insurance	25,692	27,778	53,470
License, permit & contracts	-0-	21,140	21,140
Office expense	5,278	24,899	30,177
Travel & meetings	198	(1,005)	(807)
Office utilities	-0-	52,006	52,006
Other	19,924	0-	19,924
Total general &			
administrative	73,244	196,837	270,081
Other expenses			
Depreciation	224,598	777,975	1,002,573
Interest	26,119	86,622	121,741
Total other expenses	250,717	864,597	1,115,314
Total Expenses	2,527,871	2,818,402	5,346,219
Net Program Revenue			
(Expense)	\$ (2,523,317)	\$ (858,261)	\$ (3,381,578)

# Statement of Activities and Changes in Net Assets For the Year Ended June 30, 2011

	Primary Go		
	Governmental Activities (Fire)	Business-Type Activities (Utility)	Total
General Revenues			
Property tax	\$ 2,448,166	\$ 425,922	\$ 2,874,088
Administrative fees	-0-	2,576	2,576
Grants	-0-	77,564	77,564
Dedications	-0-	33,637	33,637
Interest	11,995	127,585	139,580
Rental revenue	-0-	50,884	50,884
Gain (loss) on asset disposal	16,892	-0-	16,892
Other	16,564	4,786	21,350
Total General Revenues	2,493,617	722,954	3,216,571
Increase (Decrease) in	•		
Net Assets	(29,700)	(135,307)	(165,007)
Net Assets – Beginning of Year	5,889,837	14,165,346	20,055,183
Net Assets – End of Year	\$ 5,860,137	\$ 14,030,039	\$ 19,890,176

## Statement of Activities and Changes in Net Assets Business-Type Activities

	Water Department	Sewer Department	Garbage Contract	Total Business-Type Activities (Utility)
Program Revenue Service fees Connection fee	\$ 988,512 1,320	\$ 744,125 4,783	\$ 221,401 -0-	\$ 1,954,038 6,103
Total Program Revenue	989,832	748,908	221,401	1,960,141
Expenses Salaries and wages Employee benefits	562,957 290,778	352,459 202,494	5,304 977	920,720 494,249
Field operations Material & supplies Uniforms Chemicals & lab fees Minor equipment repair Equipment rental Utilities Maintenance & repairs Training & memberships Water conservation Vehicle maintenance Garbage contract	8,502 2,095 18,140 21 190 43,458 9,959 1,708 128 11,139 -0-	3,797 1,858 23 378 134 6,526 7,161 2,594 -0- 11,079 -0-	-0- -0- -0- -0- -0- -0- -0- 213,109	12,299 3,953 18,163 399 324 49,984 17,120 4,302 128 22,218 213,109
Total field operations	\$ 95,340	\$ 33,550	\$ 213,109	\$ 341,999

## Statement of Activities and Changes in Net Assets Business-Type Activities

	Water			Sewer	Garbage		Total Business-Type Activities		
	Depa	rtment	Dep	partment	Con	tract	(U	tility)	
Expenses (Continued)									
General & administrative									
Board expenses	\$	20,587	\$	9,249	\$	-0-	\$	29,836	
Accounting & audit									
services		10,198		4,582		-0-		14,780	
Consultants		2,425		1,090		-0-		3,515	
Legal services		16,632		7,256		-0-		23,888	
Insurance		19,116		8,662		-0-		27,778	
License, permit &									
contracts		14,587		6,553		-0-		21,140	
Office expense		17,180		7,719		-0-		24,899	
Travel & meetings		(693)		(312)		-0-		(1,005)	
Office utilities		35,538		16,468		-0-		52,006	
Total general &									
administrative	1	135,570		61,267		-0-		196,837	
Other expenses									
Depreciation	4	177,506		300,469		-0-		777,975	
Interest		59,769		26,853		-0-		86,622	
Total other expenses		537,275		327,322		-0-		864,597	
Total Expenses	1,0	521,920		977,092	2	19,390		2,818,402	
Net Program Revenue									
(Expense)	\$ (	532,088)	_\$_	(228,184)	\$_	2,011	\$_	(858,261)	

## Statement of Activities and Changes in Net Assets Business-Type Activities

	De	Water Department		Sewer Department		Garbage Contract		Total iness-Type ctivities Utility)
General Revenues Property tax Administrative fees Grants Dedications Interest Rental revenue Other	\$	322,320 1,546 77,564 12,362 46,909 25,442 2,866	\$	103,602 1,030 -0- 21,275 76,596 25,442 1,920	\$	-0- -0- -0- 4,080 -0- -0-	\$	425,922 2,576 77,564 33,637 127,585 50,884 4,786
Total General Revenues		489,009		229,865		4,080		722,954
Increase in Net Assets	<u>\$</u>	(143,079)	\$	1,681	\$	6,091	\$	(135,307)

# Statement of Cash Flows For the Year Ended June 30, 2011

	Primary Go	vernment		
	Governmental Activities (Fire)	Business-Type Activities (Utility)	Total	
Cash Flows from Operating Activities:	4 700	ф 1 000 10 <b>5</b>	¢ 2,002,605	
Cash receipts from customers	\$ 4,500	\$ 1,998,105	\$ 2,002,605	
Cash payments to suppliers for goods	(1.014.920)	(1,018,862)	(2,033,682)	
and services	(1,014,820)	(996,574)	(2,231,874)	
Cash payments to employees for services	(1,235,300)	7,362	23,926	
Other receipts	16,564	7,302	23,720	
Net Cash Used by Operating	(0.000.056)	(0.060)	(2,239,025)	
Activities	(2,229,056)	(9,969)	(2,237,023)	
Cash Flows From Noncapital Financing				
Activities:	0.440.166	425,922	2,874,088	
Receipt of property taxes	2,448,166	423,922 -0-	9,000	
Grants received	9,000			
Net Cash Provided By Noncapital	0.457.166	425 022	2,883,088	
Financing Activities	2,457,166	425,922	2,005,000	
		e.		
Cash Flows From Capital and Related				
Financing Activities:	0	128,405	128,405	
Grants received	-0-	(135,651)	(205,651)	
Repayment of long-term debt	(70,000)	· · · · · · · · · · · · · · · · · · ·	(113,046)	
Interest paid on long-term debt	(26,175)	(86,871)	(113,040)	
Net Cash Used By Capital and	(0.6.155)	(04.117)	(190,292)	
Related Financing Activities	(96,175)	(94,117)	(190,292)	
			,	
Cash Flows From Investing Activities:	(50.000)	(604.710)	(557 540)	
Purchase of capital assets	(52,828)		(557,540) 16,892	
Proceeds from disposal of capital assets	16,892	-0-	,	
Interest received on cash and investments	12,002	127,668	139,670	
Net Cash Used By Investing		(A	(400.070)	
Activities	(23,934)	(377,044)	(400,978)	
		(## 200)	£0.702	
Net Increase (Decrease) In Cash	108,001	(55,208)	52,793	
Cash and Cash Equivalents – Beginning of				
	782,325	5,585,100	6,367,425	
Year	, 0.2,0.20			
Cash and Cash Equivalents – End of Year	\$ 890,326	\$ 5,529,892	\$ 6,420,218	
Caon and Caon Equitations 2116 of 1002				

## Statement of Cash Flows

		Primary Go	nent			
	Act	rnmental tivities Fire)	A	iness-Type Activities (Utility)	Total	
Reconciliation of Increase in Net Assets to Net Cash Used by Operating Activities: Decrease in net assets Adjustments to reconcile increase in net assets to net cash used by operating		(29,700)	\$	( 135,307)	\$ (165,007)	
activities: Depreciation		224,598		777,975	1,002,573	
Amortization of debt costs		-0-		718	718	
Gain on asset disposal		(16,892)		-0-	(16,892)	
Dedications		-0-		(33,637)	(33,637)	
Non-operating revenue		(2,460,161)		(631,071)	(3,091,232)	
Non-operating expenses		26,119		85,904	112,023	
Increase in:						
Receivables		-0-		(12,920)	(12,920)	
Prepaids		(19,833)		(5,416)	(25,249)	
Increase (decrease) in:						
Accounts payable		(22,022)		(1,684)	(23,706)	
Accrued liabilities		47,835		(56,031)	(8,196)	
Postemployment health benefits		21,000		1,500	 22,500	
Total adjustments		(2,199,356)	<del></del>	(125,338)	 (2,074,018)	
Net Cash Used By Operating Activities	\$	(2,229,056)		\$ (9,969)	\$ (2,239,025)	

#### Notes to the Financial Statements

June 30, 2011

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The Squaw Valley Public Service District (the "District") operates under a State Charter adopted March 30, 1964. The District operates under a Board-Manager form of government and provides the following services as authorized: water, sewer, garbage and fire services.

The District's government wide financial statements include the accounts of all operations.

The accounting policies of Squaw Valley Public Service District conform to accounting principles generally accepted in the United States of America. The following is a summary of the significant policies:

## Basis of Accounting/Measurement Focus

The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

## Government-Wide Financial Statements

The District Financial Statements include a Statement of Net Assets, a Statement of Activities and Changes in Net Assets and a Statement of Cash Flows. These statements present summaries of governmental and business-type activities for the District accompanied by a total column.

These statements are presented on an economic resources measurement focus and the accrual basis of accounting. Accordingly, all of the District's assets and liabilities, including capital assets, as well as infrastructure assets, and long-term liabilities, are included in the accompanying Statement of Net Assets. The Statement of Activities presents changes in net assets. Under the accrual basis of accounting, revenues are recognized in the period in which the liability is incurred.

Certain eliminations have been made as prescribed by GASB Statement No. 34 in regards to interfund activities, payables and receivables. All internal balances in the Statement of Net Assets have been eliminated except those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total primary government column.

## Notes to the Financial Statements

June 30, 2011

# (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Continued)

# Government-Wide Financial Statements (Continued)

The District applies all applicable GASB pronouncements (including all NCGA Statements and Interpretations currently in effect) as well as the following pronouncements issued on or before November 30, 1989, to the business type activities, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board Statements and Interpretations, Accounting Principles Board Opinion, and Accounting Research Bulletins of the committee on Accounting Procedure. The District applies all applicable FASB Statements and Interpretations issued after November 30, 1989, except those that conflict with or contradict GASB pronouncements.

## Governmental Fund

The Governmental Fund Financial Statements includes a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balance for the governmental fund. An accompanying schedule is presented to reconcile and explain the differences in net assets as presented in these statements to the net assets presented in the Government-Wide Financial Statements

Governmental funds are accounted for on a spending or current financial resources measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the Balance Sheets. The Statement of Revenues, Expenses and Changes in Fund Balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Accordingly, revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. The primary revenue sources, which have been treated as susceptible to accrual by the District are property tax and service fees. Expenditures are recorded in the accounting period in which the related fund liability is incurred.

To commit fund balances, the District's Board of Directors passes a resolution to designate a portion of the available fund balance to a specific purpose. Any modification or rescission of this designation must also be done by a resolution of the Board of Directors.

For all purposes, fund balance amounts are considered to have been spent when an expenditure is incurred.

## Notes to the Financial Statements

June 30, 2011

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Continued)

## Proprietary Fund

The Proprietary Fund includes a Statement of Net Assets and a Statement of Revenues, Expenses and Changes in Fund Net Assets.

Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or non-current) are included on the Statement of Net Assets. The Statement of Revenues, Expenses and Changes in Fund Net Assets present increases (revenues) and decreases (expenses) in total net assets. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues.

## **Budgets and Budgetary Accounting**

The District follows these procedures in establishing the budgetary data reflected in the financial statements.

- 1. The operating budget includes proposed expenditures and the means of financing them for the upcoming year, along with estimates for the current year and actual data for the preceding year.
- 2. Public hearings are conducted to obtain taxpayer comment.
- 3. Prior to June 30, the budget is legally enacted through passage of a resolution.
- 4. The District Manager presents a monthly report to the Board explaining any variance from the approved budget.
- 5. Formal budgetary integration is employed as a management control device during the year for the Utility Fund, Fire Department Fund, and Capital Reserve Fund.
- 6. The District requires the adoption of a budget for proprietary funds.
- 7. Appropriations lapse at the end of each fiscal year.

#### Notes to the Financial Statements

June 30, 2011

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Continued)

#### Reserved Net Assets

The District records reserves to indicate that a portion of the fund balance is legally segregated for a specific future use.

## Revenue Recognition - Property Taxes

Placer County bills property taxes which attach as an enforceable lien on property. Property tax revenues are recognized when they become available. Available includes those property tax receivables expected to be collected within sixty days after year end. The County allocates property taxes to the District following the alternate method of property tax distribution as stated in California Revenue & Taxation Code Section 4701. Using this method, the County allocates to the District their portion of total billed property taxes less an estimated delinquency factor. The County then assumes all responsibility for collections.

## Property & Equipment

Property and equipment having an extended useful life are capitalized as property and equipment at cost.

All property and equipment is valued at historical cost or estimated historical cost if actual historical cost is not available. Donated fixed assets are valued at their estimated fair market value on the date donated. Maintenance and repair costs are charged to expenses as incurred. Replacements and capital improvements over \$5,000 are charged to property and equipment accounts.

Fixed assets are recorded in their respective fund. Depreciation of all exhaustible fixed assets is charged as an expense against their operations. Depreciation has been provided over the estimated useful lives using the straight line method. The estimated useful lives are as follows:

Facilities and systems

Vehicles, furniture and equipment

3-50 years

5-20 years

#### Notes to the Financial Statements

June 30, 2011

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES: (Continued)

#### Note Discount and Issue Costs

Note discount and issue costs consist of loan issuance costs and are amortized over the term of the obligation using the straight-line method.

## **Compensated Absences**

In accordance with District policy, the District has accrued a liability for vacation pay and sick leave which has been earned but not taken by District employees. This accrual represents the estimated probable future payments attributable to employees' service for all periods prior to June 30, 2011 at their current rate of pay.

#### **Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the District to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Statement of Cash Flows

For the Statement of Cash Flows, cash is comprised of operating cash on hand and on deposit at banks. The District considers all short term investments with an original maturity of three months or less to be cash equivalents.

#### Subsequent Events

The effect of subsequent events have been evaluated through November 18, 2011, which is the date the financial statements were available to be issued.

## (2) CASH AND INVESTMENTS:

The District follows the practice of pooling cash and investments of all funds. Interest income earned on pooled cash and investments is allocated to the various funds based on quarter-end cash and investment balances of the respective fund. At June 30, 2011, the District's cash and investment balances included the following:

Pooled cash Pooled investments \$ 166,697 6,253,521 \$6,420,218

#### Notes to the Financial Statements

June 30, 2011

## (2) CASH AND INVESTMENTS: (Continued)

All cash balances on deposit at banks are entirely insured or collateralized. The California Government Code requires California banks and savings and loans to secure a District's deposits by pledging government securities as collateral. The market value of pledged securities must equal at least 110% of the District's deposits. California law also allows financial institutions to secure the District's deposits by pledging first trust deed mortgage notes having a value of 150% of the District's total deposits. Such collateral, as permitted by the State of California, is held in each respective bank's collateral pool at a Federal Reserve Bank, or member bank other than the depository bank, in the name of the respective depository bank and pledged against all of the public deposits it holds.

With the exception of deposit insurance provided by the Federal Deposit Insurance Corporation, this collateralizing process is categorized by GASB Statement No. 3 as being collateralized with securities held by the pledging financial institution or its agent but not in the District's name.

Pursuant to the District's Investment Policy, which includes certain diversification requirements, the District is allowed to invest in U.S. Government guaranteed investments, bonds or treasury notes, and certificates of deposit. The District has not adopted policies related to credit risk, custodial credit risk, concentration of credit risk, and interest rate risk.

The District's investments in the State and County investment pool are categorized by GASB Statement No. 3 as Category A investments since these investments are fully insured by the related entity. These investment pools do not release a credit quality.

Investments of the District are summarized as follows:

	Carrying <u>Amount</u>	Market Value
State of California Local Agency Investment Fund Placer County Pooled Investment Fund Total	\$ 23,020 6,230,501 \$ 6,253,521	23,020 6,230,501 6,253,521

## Notes to the Financial Statements

June 30, 2011

# (3) PLANT, PROPERTY AND EQUIPMENT:

A summary of Governmental Activities plant, property, and equipment is presented below:

	Balance				Balance June 30,
Time Department	June 30, 2010	Additions	Deletions	Transfers	2011
Fire Department			-0-	-0-	\$ 1,012,603
Land Buildings	\$ 1,012,603 4,914,812	_	-0-	-0-	4,914,812
Equipment	1,670,860		102,147	-0-	1,621,541
Master plan	1,137	-0-	_0-	-0-	1,137
Total Plant, Property and Equipment	7,599,412	52,828	102,147	-0-	7,550,093
Accumulated Depreciation	1,809,004	224,598	102,147	-0-	1,931,455
Net Book Value	\$ 5,790,408				\$ 5,618,638

A summary of Business-Type Activities plant, property, and equipment is presented below:

Utility Department:	Balance June 30, 2010	Additions	Deletions	Transfers		Balance June 30, 2011
Water system	\$ 8,049,683	58,952	-0-	96,449	\$	8,205,084
Sewage system	4,838,176	29,778	-0-	-0-		4,867,954
Interceptors	1,167,822		-0-	-0-		1,167,822
Other	7,251,159	18,032	5,311	-0-		7,263,880
Construction in progress	1,126,351	632,765	-0-	(96,449		1,662,667
Total Plant, Property and Equipment	22,433,191	739,527	5,311	-0-		23,167,407
Accumulated Depreciation	 10,978,743	777,975	5,311	-0-		11,751,407
Net Book Value	\$ 11,454,448				====	\$ 11,416,000

#### Notes to the Financial Statements

June 30, 2011

### (4) LONG-TERM DEBT:

The District signed a loan agreement with Municipal Finance Corporation where the proceeds were used to purchase a two acre parcel of land for the District's Fire and Administration Center. The cost of this land, and the related loan, was split equally between the utility department and the fire department as the District believes this represents the ratio in which each department will utilize the property. The total purchase price was \$2,010,206. The District obtained a loan in the amount of \$2,012,000 to finance the purchase, along with other unrelated costs. The agreement calls for semi-annual payments in varying amounts over the life of the 15 year loan. The first payment was due June 24, 2002, with final maturity of the loan scheduled for December 24, 2016. This loan is subject to a prepayment penalty that ranges from 1% to 3%.

The District's Business-Type Activity has entered into a 25 year capital lease agreement effective June 30, 2004 with the California Infrastructure and Economic Development Bank (CIEDB) to finance a portion (\$2,000,000) of the construction of the new Fire and Administration Center. The agreement calls for semi-annual payments in varying amounts over the life of the 25 year loan. The first payment was due February 2005, with final maturity of the loan scheduled for August 2028. The loan can be prepaid subject to penalties that range from 1% to 2%.

## Notes to the Financial Statements

## June 30, 2011

# (4) LONG-TERM DEBT: (Continued)

A summary of the District's Governmental Activities long-term debt at June 30, 2011 is as follows:

	Balance June 30, 2010	Additions	Payments	Balance June 30, 2011
5.10% note for \$2,012,000, (\$1,006,000 Governmental Activities, \$1,006,000 Business-Type Activities) payable over 15 years to Municipal Finance Corporation, first payment				
due June 24, 2002 and semi-annually thereafter, maturity December 24, 2016, secured by net				
revenues	\$ 567,500	<u> </u>	\$ 70,000	\$ 497,500
Total Long-Term Debt	567,500	\$ -0-	\$ 70,000	497,500
Less Current Installments of Long-Term Debt	70,000			70,000
Long-Term Debt Excluding Current Installments	\$ 497,500			\$ 425,500

### Notes to the Financial Statements

June 30, 2011

# (4) LONG-TERM DEBT: (Continued)

A summary of the District's Business-Type Activities long-term debt at June 30, 2011 is as follows:

ionows.	Balance June 30, 2010	Additions	Payments	Balance June 30, 2011
5.10% note for \$2,012,000, (\$1,006,000 Governmental Activities, \$1,006,000 Business-Type Activities)				
payable over 15 years to Municipal Finance				
Corporation, first payment due June 24, 2002 and				
semi-annually thereafter, maturity December 24,				i este i es.
2016, secured by net revenues	\$ 567,500	\$ -0-	\$ 70,000	\$ 497,500
3.63% lease faculty for \$1,801,700, payable over 25 years to The California Infrastructure and Economic Development Bank, first payment due				
February 2005 and semi- annually thereafter, maturity August 2028,				
secured by existing District land and facilities. Total Long-Term Debt	1,702,152 2,269,652	-0- \$ -0-	\$ 135,6561	<u>1,636,501</u> <u>2,134,001</u>
Less Current Installments of Long-Term Debt Long-Term Debt	135,651			140,337
Excluding Current Installments	\$ 2,134,001			\$ 1,993,664

#### Notes to the Financial Statements

June 30, 2011

### (4) LONG-TERM DEBT: (Continued)

The annual requirements to amortize District long-term debt as of June 30, 2011 is as follows:

-	Principal	Interest	Total		
\$	212,837	\$ 103,478	\$	316,315	
•	225,096	93,628		318,724	
	232,430	83,327		315,757	
	244,842	72,573		317,415	
	257,334	61,239		318,573	
	612,057	198,657		810,714	
	503,058	110,011		613,069	
	15000	19,511		363,358	
\$	2,631,501	\$ 742,424	\$	3,373,925	
		\$ 212,837 225,096 232,430 244,842 257,334 612,057 503,058 343,847	\$ 212,837 \$ 103,478 225,096 93,628 232,430 83,327 244,842 72,573 257,334 61,239 612,057 198,657 503,058 110,011 343,847 19,511	\$ 212,837 \$ 103,478 \$ 225,096 93,628 232,430 83,327 244,842 72,573 257,334 61,239 612,057 198,657 503,058 110,011 343,847 19,511	

### (5) DEFERRED COMPENSATION PLANS:

A 457 Deferred Compensation Plan has been established by the District with ITT Hartford. Employees may elect to defer compensation up to 100% of their salary or \$16,500 (\$21,500 if employee will have obtained age 50 by the end of the calendar year), whichever is less. Employees in their last three years before retirement may qualify to contribute additional amounts, but never more than \$33,000 per year. This Plan is fully funded with ITT Hartford.

In addition, the District has also established a 457 Deferred Compensation Plan with the California Public Employees' Retirement System. Employees may elect to defer compensation up to 100% of their salary or \$16,500 (\$21,500 if employee will have obtained age 50 by the end of the calendar year), whichever is less. Employees in their last three years before retirement may qualify to contribute additional amounts, but never greater than \$33,000 per year. This Plan is fully funded with the California Public Employees' Retirement System.

#### Notes to the Financial Statements

June 30, 2011

### (6) EMPLOYEE RETIREMENT SYSTEM:

### a) Plan Description

Squaw Valley Public Service District's defined benefit pension plan provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The plan is part of the Public Agency portion of the California Public Employees Retirement System (CalPERS), an agent multiple-employer plan administered by CalPERS, which acts as a common investment and administrative agent for participating public employers within the State of California. A menu of benefit provisions as well as other requirements are established by State statutes within the Public Employees' Retirement Law. Squaw Valley Public Service District selects optional benefit provisions from the benefit menu by contract with CalPERS and adopts those benefits through local ordinance. CalPERS issues a separate comprehensive annual financial report. Copies of the CalPERS' annual financial report may be obtained from the CalPERS Executive Office – 400 P Street – Sacramento, CA 95814.

### b) Funding Policy

The District is required to contribute the actuarially determined amounts necessary to fund the benefits for its members. The actuarial methods and assumptions used are those adopted by the CalPERS Board of Administration. The required employer contribution rate for fiscal 2010/2011 was 21.390% for utility department employees and 22.517% for fire department employees. The contribution rate is established and may be amended by CalPERS.

### Notes to the Financial Statements

June 30, 2011

## (6) EMPLOYEE RETIREMENT SYSTEM: (Continued)

### c) Annual Pension Cost

For fiscal year 2010/2011, Squaw Valley Public Service District's annual pension cost was \$658,729 and the District actually contributed \$658,729. The required contribution for fiscal year 2010/2011 was determined as part of the June 30, 2008 actuarial valuation using the entry age actuarial cost method with the contributions determined as a level percent of payroll. The actuarial assumptions included (a) 7.75% investment rate of return (net of administrative expenses); (b) projected salary increases that vary by duration of service ranging from 3.25% to 14.45%; and (c) 3.25% cost-of-living adjustment. Both (a) and (b) include an inflation component of 3.0%.

The Schedule of Funding Progress disclosure presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

The actuarial value of the plan's assets was determined using a technique that smoothes the effect of short-term volatility in the market value of investments over a three year period depending on the size of investment gains and/or losses. The plan's unfunded actuarial accrued liability (or excess assets) is being amortized as a level percentage of projected payroll on a closed basis. The amortization period at June 30, 2008 was 17 years for utility department employees and 16 years for fire department employees.

### d) Three-Year Trend Information

Utility Department Employees						Fire Department Employees				
Fiscal Year Ending	Annual Pension		Percentage Of APC Contributed	Net Pension Obligation		Annual Pension Cost (APC)		Percentage Of APC Contributed	Net Pension Obligation	
6/30/07 6/30/08 6/30/09	\$	231,500 237,543 283,539	100 % 100 100	\$	-0- -0- -0-	\$	245,233 289,317 375,190	100 % 100 100	\$	-0- -0- -0-

#### Notes to the Financial Statements

June 30, 2011

## (6) EMPLOYEE RETIREMENT SYSTEM: (Continued)

### e) Schedule of Funding Progress

CalPERS's valuation of the District's plan has been included in risk pools that include other members of the CalPERS system. Accordingly, detailed information regarding the funded status of the plan is not available at the District's plan level. However, the following information is available regarding the risk pool of which the District is a member.

### Utility Department Risk Pool (In Thousands)

Valuation Date		Accrued Liability		Actuarial Value Of Assets	Unfunded Liability	Funded Ratio		Annual Covered Payroll	UL As a % of Payroll	_
6/30/05	\$	872,347	\$	729,557	\$ 142,790	83.6 9	6 \$	203,995	70.0 %	ъ
6/30/06	•	1,280,157	·	1,069,547	210,610	83.6		304,898	69.1	
6/30/07		1,627,026		1,362,059	264,967	83.7		376,292	70.4	
6/30/08		1,823,366		1,529,549	293,818	83.9		414,590	70.9	
6/30/09		2,140,439		1,674,260	466,179	78.2		440,071	105.9	

## Fire Department Risk Pool (In Thousands)

Valuation Date		Accrued Liability		Actuarial Value Of Assets		Unfunded Liability	Fundeo Ratio	l	 Annual Covered Payroll	UL As a % o Payroll	f
6/30/05	\$	6.367.049	\$	5,295,150	\$	1.071.899	8	3.2 %	\$ 664,148	161	1.4%
6/30/06	Ψ	7,278,050	,	6,102,616	·	1,175,434	8	3.9	754,730	155	5.7
6/30/07		7,986,055		6,826,599		1,159,456	8	5.5	831,608	139	).4
6/30/08		8,700,468		7,464,928		1,235,540	8	5.8	914,841	135	5.1
6/30/09		9.721.675		8,027,159		1,694,517	8	2.6	973,814	174	1.0

#### Notes to the Financial Statements

June 30, 2011

### (7) PROCEEDS OF TAX LIMITATION:

Article XIIB of the California Constitution, as implemented by SB 1352 of 1980, specifies that proceeds of taxes of governmental entities may increase by an amount not to exceed the change in population, and the change in the United States Consumer Price Index or California per capita personal income, whichever is less.

The proceeds of taxes limit for the fiscal year ended June 30, 2011 was \$4,686,028. The proceeds of taxes limit for the Fire Department reflects the adjustment allowed by District Ballot Measure B, passed in June 1991. This ballot measure allowed the appropriation limit to be set at the actual proceeds of taxes for the year 1991-92. The District's actual annual proceeds of taxes for the year ended June 30, 2011 was \$2,874,088, leaving a margin of \$1,811,940.

The proceeds of taxes limitation adopted by the District for the year ended June 30, 2012 is \$4,882,296.

### (8) RESTRICTED NET ASSETS:

Net assets are subject to the following legal restrictions:

Governmental Activities:	
Fire – protection fees	\$ 123,137
Total Restricted Net Assets – Governmental Activities	\$ 123,137
Business-Type Activities: Capital projects – water Inflow and infiltration	\$ 330,910 269,915
Total Restricted Net Assets – Business-Type Activities	\$ 600,825

#### Notes to the Financial Statements

June 30, 2011

### (9) UNRESTRICTED NET ASSETS:

A portion of the unrestricted net assets have been designated by the District's Board as follows:

Governmental Activities:	
Fixed asset replacement fund	\$ 386,836
Fixed asset replacement fund - building	226,494
Total Designated Net Assets	613,330
Undesignated Net Assets	2,532
Total Unrestricted Net Assets –	
Governmental Activities	\$ 615,862
Business-Type Activities:	
Fixed asset replacement fund - water	\$ 1,081,247
Fixed asset replacement fund - sewer	2,876,084
Garbage	 184,393
Total Designated Net Assets	 4,141,724
Undesignated Net Assets	 5,491
Total Unrestricted Net Assets –	
Business-Type Activities	\$ 4,147,215
· · · · · · · · · · · · · · · · · · ·	

## (10) FUND BALANCE – GOVERNMENTAL FUND (FIRE):

Non-spendable fund balance consists of prepaid expenses (\$32,161) and inter-activity balances (\$226,494).

Restricted fund balance consists of user connection fees legally restricted to new capital acquisition.

Committed fund balance consists of funds the District's Board of Directors has specifically designated by resolution for replacement of existing property and equipment.

### (11) GARBAGE SERVICE:

Effective October 1, 1974, Ordinance No. 4 was passed by the Board of Directors of the Squaw Valley Public Service District providing for compulsory trash collection service for all District residents. The trash collections costs are paid by the service recipients. The District has contracted with a California corporation to provide the trash disposal services. An allocation of general and administrative expenses is made to garbage service cost, in addition to direct costs. Trash collection fees recognized in fiscal year ended June 30, 2011 were \$221,401 while expenses, both direct and allocated, totaled \$219,390.

#### Notes to the Financial Statements

June 30, 2011

### (12) GRANTS:

In June 2008, the District entered into a grant agreement with California Department of Water Resources (DWR). Grant funds are to be used for the District's well-aquifer-system interaction study. The grant provides that the DWR will pay up to \$220,630 of costs. As of June 30, 2011, the District had expended \$220,630 for the project. The District had received \$220,630 in reimbursements as of June 30, 2011.

In January 2009, the District entered into a grant agreement with the California Regional Water Quality Control Board, Lahontan Regional (Lahonton Water Board). Grant funds are to be used for the District's project to develop a groundwater monitoring plan and a groundwater management database for Squaw Valley. The grant provides that the Lahonton Water Board will pay up to \$46,216 of costs. As of June 30, 2011, the District had expended \$46,216 under the grant. The District had received \$46,216 in reimbursements as of June 30, 2011.

In May 2009, the District entered into a grant agreement with the Placer County Water Agency (PCWA). Grant funds are to be used for the District's East Booster Pump Station Electrical Retrofit Project. The grant provides that the PCWA will pay up to \$35,000 of costs. As of June 30, 2011, the District had expended \$35,000 for the project. The District had received \$35,000 in reimbursements as of June 30, 2011.

In May 2011, the District entered into a grant agreement with the Placer County Water Agency (PCWA). Grant funds are to be used for the District's East Booster Pump Station Electrical Retrofit Project, Phase II. The grant provides that the PCWA will pay up to \$10,000 of costs. As of June 30, 2011, the District had not expended any costs for the project.

#### Notes to the Financial Statements

June 30, 2011

### (13) POSTEMPLOYMENT HEALTH BENEFITS:

### a) Plan Description

The District provides health insurance coverage to each employee who retires and completes various age and service requirements through the California Public Employee' Retirement System (CalPERS) through a single-employer benefit plan.

Government Accounting Standards require the recognition of postemployment health benefit costs, as detailed below, during the employee's period of employment. The District has for several years accrued a liability for postemployment health benefits. During the 2009/2010 fiscal year, the District implemented the provisions of Governmental Accounting Standards Board Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. This Statement establishes uniform financial reporting standards for employers providing postemployment benefits other than pensions. The provisions of this Statement are applied prospectively and do not affect prior year's financial statements. Required disclosures are presented below. Currently, the District has two beneficiaries receiving these postemployment health benefits.

Benefit provisions are established and may be amended by District labor agreements, which are approved by the District Board of Directors.

### b) Funding Policy

The District is funding the plan only to the extent necessary to cover the current year benefits of the retired beneficiaries. No employee contributions to the plan are required.

### Notes to the Financial Statements

June 30, 2011

## (13) POSTEMPLOYMENT HEALTH BENEFITS: (Continued)

c) Annual Postemployment Health Benefit Cost and Net Postemployment Health Benefit Obligation

The most recent valuation data available for the Postemployment Health Benefit plan is for the year ended June 30, 2010. The District has included an estimate of \$22,500 (\$21,000 Governmental Activities and \$1,500 Business-Type Activities) in the financial statements for the year ended June 30, 2011. The following information is presented based on the plan's June 30, 2010 valuation.

The District's annual Postemployment Health Benefit cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the District's annual Postemployment Health Benefit cost for the year, the amount actually contributed to the plan, and changes in the District's net Postemployment Health Benefit obligation:

	Governmental Activities	Business- Type Activities
Annual required contributions	\$ (134)	\$ 5,365
Interest on net Postemployment Health Benefit obligation	5,665	7,381
Annual Postemployment Health Benefit cost (expense)	5,531	12,746
Contributions made	(670)	(670)
Increase in net Postemployment Health Benefit obligation	4,861	12,076
Net Postemployment Health Benefit obligation – beginning of year	94,409	123,024
Net Postemployment Health Benefit obligation – end of year	\$ 99,270	\$ 135,100

### Notes to the Financial Statements

June 30, 2011

## (13) POSTEMPLOYMENT HEALTH BENEFITS: (Continued)

c) Annual Postemployment Health Benefit Cost and Net Postemployment Health Benefit Obligation

The District's annual Postemployment Health Benefit cost, the percentage of annual Postemployment Health Benefit cost contributed to the plan, and the net Postemployment Health Benefit obligation for June 30, 2010 were as follows:

	Governmen		
		Percentage of	
	Annual	Annual	Net
	Postemployment	Postemployment	Postemployment
	Health Benefit	Health Benefit	Health Benefit
Fiscal Year Ended	Cost	Cost Contributed	Obligation
6/30/2010	\$ 5,531	12.1%	\$ 99,270
	Business-T	ype Activities	
		Percentage of	
	Annual	Annual	Net
	Postemployment	Postemployment	Postemployment
	Health Benefit	Health Benefit	Health Benefit
Fiscal Year Ended	Cost	Cost Contributed	Obligation
6/30/2010	\$ 12,746	5.3%	\$ 135,100

#### Notes to the Financial Statements

June 30, 2011

### (13) POSTEMPLOYMENT HEALTH BENEFITS: (Continued)

### d) Funded Status and Funding Progress

The funded status of the plan as of June 30, 2010, was as follows:

	Governmental Activities	Business-Type Activities
Actuarial accrued liability (AAL) Actuarial value of plan assets	\$ 99,270 -0-	\$ 135,100 -0-
Unfunded actuarial accrued liability (UAAL)	\$ 99,270	\$ 135,100
Funded ratio (actuarial value of plan assets/AAL)	0%	0%
Covered payroll (active plan members)	\$ 1,152,310	\$ 952,217
UAAL as a percentage of covered payroll	8.6%	14.2%

### e) Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the June 30, 2010 actuarial valuation the projected unit credit method was used. The actuarial assumptions included a 6% investment rate of return (net of administrative expenses). Increases for annual healthcare cost trends and the inflation assumption were accounted for based on the negotiated future cost of the benefits. The actuarial value of plan assets was \$0.

#### Notes to the Financial Statements

June 30, 2011

### (14) RISK MANAGEMENT:

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District is a member of two Joint Powers Authorities for the operation of common risk management and insurance programs. The programs cover workers' compensation, property, liability and employees dishonesty insurance. The Authorities are governed by Executive Boards consisting of representatives from member districts. The Executive Boards control the operations of the Authorities, including selection of management and approval of operating budgets.

The relationship between the District and the Joint Powers Authorities is such that the Authorities are not a component unit of the District for financial reporting purposes.

For workers' compensation insurance, the District has joined together with other special districts within the state to form the Special Districts Workers' Compensation Authority ("SDWCA"). The District pays estimated annual premiums to the SDWCA based upon estimated payroll classified into rate categories pursuant to the rules published by the California Workers' Compensation Insurance Rating Bureau. Actual premium due is determined after the fiscal year end and is based upon actual payroll. The SDWCA is entitled to assess additional premiums or to refund premiums based upon a pro rata allocation of the District's premium paid to total premiums paid. The District is not assessed additional premiums or refunded premiums on an individual basis based upon claims or loss experience. The SDWCA agrees to pay all amounts legally required by California workers' compensation laws. The amounts of settlements have not exceeded coverage provided by SDWCA for the last three fiscal years.

For property, liability and employees dishonesty insurance, the District has joined together with other special districts within the state to form the Special Districts Risk Management Authority ("SDRMA"). The District pays an annual premium to SDRMA for its property, liability and employees dishonesty coverage. The SDRMA is entitled to assess additional premiums or to refund premiums based upon a pro rata allocation of the District's premium paid to total premiums paid. The District is not assessed additional premiums or refunded premiums on an individual basis based upon claims or loss experience. The amounts of settlements have not exceeded coverage provided by SDRMA for the last three fiscal years.

#### Notes to the Financial Statements

June 30, 2011

### (15) RENTAL ACTIVITY:

The District rents idle facilities to outside parties. These facilities have an original cost of \$1,053,650, accumulated depreciation of \$849,763, and a net book value of \$203,887. Rental income of \$50,884 is reflected in the Statement of Activities for the Business-Type Activity. Expenses for the rental activity, which are also reflected in the Statement of Activities, are as follows:

Salaries and benefits		\$ 15,034
Maintenance and repairs		1,032
Insurance		268
Utilities		10,833
Depreciation		37,914
	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	
Total Expenses		\$ 65,081
· -		The second secon

Future minimum rentals on non-cancelable leases for these rentals are as follows:

Year Ending June 30	Amount		
2012	\$ 50,025		
2013	38,275		
2014	38,275		
2015	28,956		
`. _	155,531		

### Notes to the Financial Statements

June 30, 2011

### (16) RELATED PARTY TRANSACTION:

As described in Note 15, the District rents idle facilities to outside parties. One of those parties is a non-profit organization where a member of the non-profit's board are also a member of the District's board and a member of the District's management. The total amount paid by the non-profit organization to the District was \$3,509 for the year ended June 30, 2011.

### (17) INTER-ACTIVITY BALANCES:

In July 2005, the Governmental Activity transferred (at net book value) a portion of a building to the Business-Type Activity. This inter-activity balance is the result of that transaction and is not expected to be repaid within one year.

### (18) CASH FLOWS:

During the 2010-11 fiscal year, the Business-Type Activity recognized the dedication of various water and sewer projects. These dedications resulted in non-cash items effecting capital financing and investing activities in the amount \$33,637.

## Fund Financial Statements

## Balance Sheet

June 30, 2011

### <u>Assets</u>

	Primary Government		
	Governmental Fund (Fire)	Proprietary Fund (Utility)	
Current Assets			
Cash	\$ 132	\$ 166,565	
Investments	890,194	5,363,327	
Cash and cash equivalents	890,326	5,529,892	
Receivables			
Service fees	-0-	19,033	
Interest	1	26	
Total Receivables	1	19 059	
Less allowance for doubtful accounts	-0-	(1,500)	
Net receivables	1	17 ,559	
Prepaid expenses and other assets	32,161	34,266	
Total Current Assets	922,488	5,581,717	
Noncurrent Assets			
Plant, property and equipment, at cost	-0-	23,167,407	
Less accumulated depreciation	-0-	(11,751,407)	
Net plant, property, and equipment	-0-	11,416,000	
Inter-activity balances	226,494	(226,494)	
Note discount and issue costs	-0-	12,3319	
Total Noncurrent Assets	226,494	11,201,837	
Total Assets	\$ 1,148,982	\$ 16,783,554	

## Fund Financial Statements

Balance Sheet

June 30, 2011

## **Liabilities**

	Primary Government				
	Governmental Fund (Fire)	Proprietary Fund (Utility)			
Liabilities					
Current Liabilities					
Accounts payable	\$ 9,411	\$ 277,446			
Accrued liabilities	280,302	306,468			
Current portion of long-term debt		140,337			
Total Current Liabilities	289,713	623,251			
Noncurrent Liabilities	-0-	136,600			
Postemployment health benefits	-0-	1,993,664			
Long-term debt					
Total Noncurrent Liabilities	-0-	2,130,264			
Total Liabilities	289,713	2,753,515			
Fund Balances					
Governmental Fund (Note 10)	250 655	0			
Nonspendable	258,655	-0- 4 269 257			
Restricted	123,137	4,368,257 -0-			
Committed	386,836 90,641	-0-			
Unassigned	650,248	4,368,257			
Proprietary Fund	030,240	1,500,237			
Invested in property and Equipment, net of related debt	-0-	9,281,999			
Restricted	-0-	600,825			
Unrestricted	-0-	4,147,215			
Total Fund Balances	859,269	14,030,039			
Total Liabilities and		+			
Fund Balances	\$ 1,148,982	\$ 16,783,554			

Reconciliation of the Balance Sheet of Governmental Fund to the Statement of Net Assets

June 30, 2011

Fund balance of governmental fund

\$ 859,269

Amounts reported for governmental activities in the statement of net assets are different because:

Property and Equipment used in governmental activities are not financial resources and therefore are not reported in governmental funds:

Land	\$ 1,012,603
Buildings	4,914,812
Equipment	1,621,541
Master plan	1,137
Less accumulation depreciation	(1,931,455)

Net Book Value 5,618,638

Postemployment health benefits are not due and payable in the current period and, therefore, are not reported in the governmental funds

(120,270)

Long-term debt is not due and payable in the current period and therefore are not reported in the funds

<u>(497,500</u>)

Net assets of governmental activities

\$\_\_\_\_5,860,137

## Statement of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Governmental Fund (Fire)

		Original and Final Budget		Actual		Budget Variance (Over) Under
Program Revenue Mutual aid	\$	3,350	\$	-0-	\$	3,350
Fire protection fee		9,000		4,500		4,500
Total Program Revenue		12,350		4,500		7,850
Expenditures						
Salaries and wages		1,318,377		1,283,135		35,242
Employee benefits		858,906		746,496		112,410
Field operations						
Material & supplies		12,600		9,589		3,011
Uniforms		12,000		4,553		7,447
Utilities		44,000		48,833		(4,833)
Maintenance & repairs		60,515		39,635		20,880
Radio communications		2,400		1,782		618
Training & memberships		45,043		23,233		21,810
Fire prevention		4,650		2,958		1,692
Vehicle maintenance		32,844		22,642		10,202
Total field operations		214,052		153,225		60,827
General & administrative						
Board expenses		11,180		11,180		-0-
Accounting & audit services		10,831		10,186		645
Legal services		3,000		786		2,214
Insurance		34,000		25,692		8,308
Office expense		5,600		5,278		322
Travel & meetings		1,800		198		1,602
Other		19,924		19,924	<del></del>	-0-
Total general & Administrative	\$	86,335	\$	73,244	\$	13,091
Administrative	Ψ	00,555	Ψ	, 5,2 17	Ψ	10,001

## Statement of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Governmental Fund (Fire)

	Original and Final Budget	Actual	Budget Variance (Over) Under
Expenditures (Continued)			
Other expenditures Capital outlay Debt service Interest	\$ 67,230 70,000 26,093	\$ 52,828 70,000 26,119	\$ 14,402 -0- (26)
Total other expenditures	163,323	148,947	14,376
Total Expenditures	2,640,993	2,405,047	235,946
Net Program Revenue (Expenditures)	(2,473,170)	(2,400,547)	(228,096)
General Revenues Property tax Interest Proceeds from capital disposal Other	2,473,170 1,150 -0- -0-	2,448,166 11,995 16,892 16,564	25,004 (10,845) (16,892) (16,564)
Total General Revenues	2,474,320	2,493,617	(19,297)
Increase (Decrease) in Fund Balance	\$ (154,323)	93,070	\$ (247,393)
Fund Balance – Beginning of Year		766,199	
Fund Balance – End of Year		\$ 859,269	

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of the Governmental Fund to the Statement of Activities

\$	93,070
\$ 52,828	
(224,598)	(171,770)
	(21,000)
· · · · · · · · · · · · · · · · · · ·	(21,000) 70,000
	\$ 52,828

## Statement of Revenues, Expenditures, and Changes in Fund Net Assets Budget and Actual – Proprietary Fund (Utility)

		Original and Final Budget		Actual	V	Budget ariance (Over) Under
Program Revenue	<b>\$</b>	1,936,206	\$	1,954,038	\$	(17,832)
Service fees Connection fee	. Ф	30,964	φ	6,103	Ψ	24,861
Total Program Revenue		1,967,170		1,960,141		7,029
Expenses						
Salaries and wages		940,411		920,720		19,691
Employee benefits		496,570		494,249		2,321
Field operations:						
Material & supplies		14,900		12,299		2,601
Uniforms		5,000		3,953		1,047
Chemicals & lab fees		19,415		18,163		1,252
Minor equipment repair		1,450		399		1,051
Equipment rental		300		324		(24)
Utilities		35,495		49,984		(14,489)
Maintenance & repairs		27,118		17,120		9,998
Training & memberships		12,650		4,302		8,348
Water conservation		300		128		172
Vehicle maintenance		20,600		22,218		(1,618)
Garbage contract		218,255		213,109		5,146
Total field operations	\$	355,483	\$	341,999	\$	13,484

### Statement of Revenues, Expenditures, and Changes in Fund Net Assets Budget and Actual – Proprietary Fund (Utility)

	 Original and Final Budget	 Actual		Budget Variance (Over) Under
Expenses (Continued)				
General & administrative				
Board expenses	\$ 28,805	\$ 29,836	\$	(1,031)
Accounting & audit services	16,320	14,780		1,540
Consultants	2,000	3,515		(1,515)
Legal services	16,380	23,888		(7,508)
Insurance	34,353	27,778		6,575
License, permit & contracts	29,147	21,140		8,007
Office expense	37,593	24,899		12,694
Travel & meetings	3,150	(1,005)		4,155
Office utilities	 47,612	 52,006	. <u>.</u>	(4,394)
Total general &				
administrative	215,360	196,837		18,523
Other expenses				
Depreciation	-0-	777,975		(777,975)
Interest	86,787	86,622	•	165
Total other expenses	86,787	 864,597		(777,810)
Total Expenses	 2,094,611	 2,818,402		(723,791)
Net Program Revenue (Expense)	\$ (127,441)	\$ (858,261)	\$	730,820

## Statement of Revenues, Expenditures, and Changes in Fund Net Assets Budget and Actual – Proprietary Fund (Utility)

	Original and Final Budget	Actual	Budget Variance (Over) Under
General Revenues		40.5.000	(019, (00))
Property tax	\$ 207,322	425,922	(218,600)
Administrative fees	2,000	2,576	(576)
Grants	-0-	77,564	(77,564)
Dedications	-0-	33,637	(33,637)
Interest	5,000	127,585	(122,585)
Rental revenue	50,375	50,884	(509)
Other	 200	4,786	(4,586)
Total General Revenues	264,897	722,954	(458,057)
- (D) \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			
Increase (Decrease) in Fund Balance	\$ 137,456	(135,307)	272,763
Fund Balance – Beginning of Year		14,165,346	
Fund Balance – End of Year	\$_	14,030,039	

OLYMPIC VALLEY, CALIFORNIA

INDEPENDENT AUDITORS' REPORT
ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

June 30, 2011

# M°CLINTOCK ACCOUNTANCY CORPORATION

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The Board of Directors of Squaw Valley Public Service District

We have audited the basic financial statements of the Squaw Valley Public Service District (District), as of and for the year ended June 30, 2011, and have issued our report thereon dated November 18, 2011. We conducted our audit in accordance with generally accepted auditing standards in the United States and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

## **Internal Control over Financial Reporting**

In planning and performing our audit, we considered the District's internal control over financial reporting as a basis for designing our audit procedures for the purpose of expressing our opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A *deficiency* in internal control exists when the design or operation of a control does not allow management of employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis.

A significant deficiency is a deficiency, or combination of deficiencies, in internal control, that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, we did not identify and

deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The Result of our test disclosed not instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and us of management, the Board of Directors of the District, others within the District, and the State Controller and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

WCCLINTOCK ACCOUNTANCY CORPORATION

Tahoe City, California November 18, 2011