

SQUAW VALLEY PUBLIC SERVICE DISTRICT REVENUES & EXPENDITURES March 31, 2017



| SQUAW VALLEY PUBLIC SERVICE DISTRICT | ENTERPRISE OPERATIONS | | | | | | | CONSOLIDATED | | | | DEPARIMENT | | | |
|--------------------------------------|-------------------------------|-------------------------------|--------------------------|-------------------------------|-------------------------------|--------------------------|---------------------------------|---------------------------------|----------------------------|---------------|-----------------|---------------------|--------------------|--------------------------|-------------------|
| | Water Actual YTD Mar-17 | Water Budget YTD Mar-17 | Water Variance YTD | Sewer Actual YTD Mar-17 | Sewer Budget YTD Mar-17 | Sewer Variance YTD | Garbage Actual YTD Mar-17 | Garbage Budget YTD Mar-17 | Garbage Variance YTD | Actual YTD | Total Budget | Remaining Budget | YTD % to Budget | YTD Prior Year Mar-16 | Variance to PY |
| Rate Revenue | 1,517,290 | 1,520,468 | (3,178) | 1,226,208 | 1,226,600 | (392) | 243,916 | 244,020 | (104) | 2,987,415 | 3,011,088 | 23,673 | 99.2% | 2,861,901 | 125,513 |
| Tax Revenue | 127,547 | 127,547 | | | - | | | - | - | 127,547 | 170,062 | 42,515 | 75.0% | - | 127,547 |
| Rental Revenue | 14,666 | 11,919 | 2,747 | 7,897 | 6,418 | 1,479 | | - | - | 22,563 | 24,450 | 1,887 | 92.3% | 50,859 | (28,296) |
| Bike Trail | 48,741 | 59,647 | (10,907) | 26,245 | 32,118 | (5,873) | | - | - | 74,985 | 112,157 | 37,172 | 66.9% | 60,991 | 13,995 |
| Mutual Water Company | 77,242 | 60,183 | 17,059 | - | - | | | - | - | 77,242 | 80,244 | 3,002 | 96.3% | 75,656 | 1,586 |
| Billable Wages & Benefits | 43,602 | 49,321 | (5,719) | 33,314 | 26,557 | 6,757 | | - | - | 76,916 | 101,171 | 24,255 | 76.0% | 117,296 | (40,380) |
| Grants | 1,500 | 37,500 | (36,000) | | - | - | | - | - | 1,500 | 50,000 | 48,500 | 3.0% | 71,270 | (69,770) |
| Administration | 19,109 | 19,871 | (762) | 10,289 | 10,700 | (410) | | - | - | 29,398 | 40,760 | 11,362 | 72.1% | 68,483 | (39,085) |
| Total Revenue | 1,849,696 | 1,886,455 | (36,760) | 1,303,954 | 1,302,393 | 1,562 | 243,916 | 244,020 | (104) | 3,397,566 | 3,589,932 | 192,365 | 94.6% | 3,306,456 | 91,111 |
| Salaries & Wages | 436,227 | 435,145 | (1,082) | 279,888 | 246,070 | (33,817) | 657 | | (657) | 716,772 | 908,287 | 191,515 | 78.9% | 879,823 | 163,051 |
| Employee Benefits | 256,508 | 263,645 | 7,137 | 162,184 | 148,587 | (13,597) | 187 | - | (187) | 418,879 | 549,643 | 130,764 | 76.2% | 506,720 | 87,841 |
| Billable Wages & Benefits | 43,602 | 49,321 | 5,719 | 33,314 | 26,557 | (6,757) | | - | - | 76,916 | 101,171 | 24,255 | 76.0% | 117,296 | 40,380 |
| Materials & Supplies | 19,799 | 19,500 | (299) | 6,503 | 10,500 | 3,997 | | - | - | 26,303 | 40,000 | 13,697 | 65.8% | 26,354 | 51 |
| Maintenance Equipment | 5,749 | 10,823 | 5,074 | 3,223 | 5,828 | 2,605 | | - | - | 8,972 | 22,200 | 13,228 | 40.4% | 7,143 | (1,829) |
| Facilities: Maintenance & Repairs | 28,470 | 19,610 | (8,861) | 6,682 | 5,632 | (1,050) | | - | - | 35,152 | 33,655 | (1,497) | 104.4% | 28,929 | (6,223) |
| Training & Memberships | 4,958 | 10,140 | 5,182 | 2,930 | 5,460 | 2,530 | | - | - | 7,888 | 20,800 | 12,912 | 37.9% | 6,965 | (923) |
| Vehicle Repair/Maintenance | 10,326 | 14,333 | 4,007 | 6,265 | 7,718 | 1,453 | | - | - | 16,591 | 29,400 | 12,809 | 56.4% | 21,045 | 4,454 |
| Garbage Contract | - | - | | | - | | 176,123 | 175,500 | (623) | 176,123 | 234,000 | 57,877 | 75.3% | 174,636 | (1,487) |
| Board Expenses | 21,581 | 23,209 | 1,628 | 11,620 | 12,497 | 877 | | - | - | 33,201 | 47,608 | 14,407 | 69.7% | 20,682 | (12,519) |
| Consulting | 81,964 | 83,868 | 1,904 | 44,134 | 45,159 | 1,025 | | - | - | 126,098 | 172,036 | 45,938 | 73.3% | 51,562 | (74,536) |
| Insurance | 16,640 | 18,393 | 1,753 | 8,960 | 9,904 | 944 | | - | - | 25,600 | 37,729 | 12,129 | 67.9% | 25,307 | (293) |
| Rents/Licenses & Permits | 17,017 | 17,027 | 10 | 9,163 | 9,169 | 6 | | - | - | 26,180 | 34,928 | 8,748 | 75.0% | 25,516 | (664) |
| Office Expenses | 14,687 | 18,732 | 4,045 | 7,908 | 10,087 | 2,178 | | - | - | 22,595 | 38,425 | 15,830 | 58.8% | 33,212 | 10,617 |
| Travel, Meetings & Recruitment | 13,682 | 6,394 | (7,288) | 7,367 | 3,443 | (3,924) | | - | - | 21,049 | 13,116 | (7,933) | 160.5% | 9,382 | (11,667) |
| Utilities | 53,308 | 56,558 | 3,250 | 28,704 | 16,724 | (11,981) | | - | - | 82,012 | 97,709 | 15,697 | 83.9% | 83,215 | 1,203 |
| Bike Trail | 18,219 | 37,817 | 19,598 | 9,810 | 20,363 | 10,553 | | - | - | 28,030 | 77,573 | 49,543 | 36.1% | 13,142 | (14,888) |
| Interest | 23,475 | 26,695 | 3,220 | 12,640 | 14,374 | 1,734 | | - | - | 36,116 | 54,759 | 18,643 | 66.0% | 43,831 | 7,715 |
| Transfers | | | | - | | - | | | - | - | | - | 0.0% | | - |
| Total Expenses | 1,066,211 | 1,111,208 | 44,998 | 641,296 | 598,071 | (43,226) | 176,968 | 175,500 | (1,468) | 1,884,475 | 2,513,039 | 628,564 | 75.0% | 2,074,759 | 190,285 |
| Operating Surplus (Deficit) | 783,485 | 775,247 | 8,238 | 662,658 | 704,322 | (41,664) | 66,949 | 68,520 | (1,571) | 1,513,091 | 1,076,893 | | | 1,231,696 | 281,395 |
| Depreciation | 381,078 | 392,187 | 11,110 | 205,196 | 211,178 | 5,982 | | - | - | 586,274 | 804,487 | 218,213 | 72.9% | 603,365 | 17,092 |
| Net Surplus (Deficit) | 402,407 | 383,060 | 19,348 | 457,462 | 493,144 | (35,682) | 66,949 | 68,520 | (1,571) | 926,818 | 272,406 | | | 628,331 | 298,487 |

75.0% of the Budgeted Year Expended

Highlights

- Revenue year to date is at 3.4 million. This is an increase of prior year by approximately \$131K, mostly due to rate increases and allocating tax revenue earlier in the year.

Administration budget consists of admin fees (\$20K), Interest (\$10K), and surplus sales (\$10K)

-Salaries & Wages Are over budget mostly due overtime hours worked during severe weather storms. Sewer is also over due to general time being split 50/50 when it should have been split 65/35 with water. Billable wages are over plan year to date. Note that billable wages are reimbursable.

<u>-Facilities</u> is over budget due to snow removal on the roof of 1810. The cost of the maintenance work came to approximately \$14,000.

-Consulting consists of accounting fees, legal fees, Farr West fees, and studies such as QQR, WMAP, and Cost of Service & Rate Study. In the past many of these studies were capitalized but are now expensed.

-Rents/Licenses & Permits is over budget due to timing. We renewed many memberships during the first month which are valid for the whole year. There was also an overlap in months for the same contract.

<u>-Travel, Meetings & Recruitment</u> is over budget due to a fee paid for recruiting a new staff member that was not budgeted.

<u>-Utilities</u> are over budget due to the time of year and an above average winter.





SQUAW VALLEY PUBLIC SERVICE DISTRICT ENTERPRISE BALANCE SHEET March 31, 2017

| SQUAW VALLEY | | | | | |
|--------------------|--|--|--|--|--|
| 999 | | | | | |
| FIRE DEPARTMENT | | | | | |
| Change | | | | | |

| PUBLIC SERVICE DISTRICT | Balance Mar-17 | Balance Feb-17 | Change Prior Month | Balance Mar-16 | Change Prior Year | |
|---|-------------------|-------------------|-----------------------|-------------------|----------------------|--|
| <u>ASSETS</u> | | | | | | |
| Current Assets | | | | | | |
| Cash | 506,522 | 488,331 | 18,192 | 274,621 | 231,901 | |
| Accounts Receivable | 151,465 | 181,090 | (29,625) | 143,482 | 7,983 | |
| Intercompany | 2,241,580 | 2,432,487 | (190,906) | 1,640,962 | 600,618 | |
| Prepaid Expenses | 438,326 | 454,426 | (16,100) | 292,652 | 145,673 | |
| Other Currents Assets | - | - | - | | - | |
| Total Current Assets | 3,337,894 | 3,556,333 | (218,440) | 2,351,718 | 986,176 | |
| Fixed Assets | | | | | | |
| Open Projects | 160,198 | 152,035 | 8,163 | 445,896 | (285,699) | |
| Property, Plant, & Equipment | 25,225,035 | 25,225,035 | - | 25,041,920 | 183,115 | |
| Accumulated Depreciation | (15,985,173) | (15,920,031) | (65,142) | (15,184,819) | (800,353) | |
| Other Assets | | - | - | - | - | |
| Total Fixed Asset | 9,400,060 | 9,457,038 | (56,979) | 10,302,997 | (902,937) | |
| Total Assets | 12,737,953 | 13,013,372 | (275,418) | 12,654,715 | 83,238 | |
| LIABILITIES Current Liabilities | 12.270 | 14.640 | (2.270) | 92.126 | (70.766) | |
| Accounts Payable | 12,370 | 14,649 | (2,279) | 83,136 | (70,766) | |
| Accrued Expenses | 240,478 | 277,200 | (36,723) | 143,808 | 96,669 | |
| Payroll Liabilities | 407,256 | 421,689 | (14,434) | 461,367 | (54,111) | |
| Customer Deposits Current Portion-LT Debt | - 82,570 | - 82,570 | - | - 182,500 | (00.030) | |
| Other Current Liabilities | 82,370 | - | - | 182,300 | (99,930) - | |
| Total Current Liabilities | 742,674 | 796,109 | (53,435) | 870,811 | (128,137) | |
| Long-Term Liabilities | | | | | | |
| Building & Land Loans | 1,111,483 | 1,111,483 | _ | 1,194,053 | (82,570) | |
| PERS LT Liability | 1,817,006 | 1,817,006 | - | 1,398,722 | 418,284 | |
| Deferred Inflows | 201,837 | 201,837 | _ | 489,977 | (288,140) | |
| Total LT Liabilities | 3,130,326 | 3,130,326 | - | 3,082,752 | 47,574 | |
| Total Liabilities | 3,872,999 | 3,926,434 | (53,435) | 3,953,563 | (80,564) | |
| FUND BALANCES | | | | | | |
| Investment in Capital Assets | 7,938,136 | 7,938,136 | - | 8,072,821 | (134,685) | |
| Current Year Net Income | 926,818 | 1,148,801 | (221,983) | 628,331 | 298,487 | |
| Total Fund Balance | 8,864,954 | 9,086,937 | (221,983) | 8,701,152 | 163,802 | |
| Total Liabilities and Fund Balances | 12,737,953 | 13,013,372 | (275,418) | 12,654,715 | 83,238 | |